## Meeting 12: Value and cost of information

## Two-stage decision problem

1. Decide whether new data should be acquired.
2. Choose an action based on the information available after 1 .

The decision in stage 1 will be based on the value of the information that may be obtained from acquiring new data and the cost of obtaining these data.

Hence, the value of the information and the cost of acquiring it can be the components to dimension the sample size.

Decisive approach to sampling

## Net gain of sampling

Since taking samples (obtaining a sample result) comes with a cost, the value of sample information is of interest when it is compared against the cost of sampling.

Note! This comparison requires that the utility and cost can be expressed in the same unit

Net gain of sampling given sample result $y$ :
$\operatorname{NGS}(y)=\operatorname{VSI}(y)-\operatorname{CS}$
where CS is the cost of sampling (not dependent on the sample result)
Expected net gain of sampling, ENGS:
ENGS=EVSI - CS
$\ldots$ as function of the sample size $n$ :
$\operatorname{ENGS}(n)=\operatorname{EVSI}(n)-\operatorname{CS}(n)$
$\Rightarrow$ Maximum sample size $n_{\max }$ must fulfil $\operatorname{ENGS}\left(n_{\max }\right) \geq 0$ and $\operatorname{CS}\left(n_{\max }\right)$ within budget.

## Exercise 6.20

20. In the automobile-salesman example discussed in Section 3.4, suppose that the owner of the dealership must decide whether or not to hire a new salesman. The payoff table (in terms of dollars) is as follows.


The prior probabilities for the three states of the world are $P($ great $)=0.10, P($ good $)=0.50$, and $P($ poor $)=0.40$. The process of selling cars is assumed to behave according to a Poisson process with $\tilde{\lambda}=1 / 2$ per day for a great salesman, $\tilde{\lambda}=1 / 4$ per day for a good salesman, and $\tilde{\lambda}=1 / 8$ per day for a poor salesman.
(a) Find VPI(great salesman), VPI(good salesman), and VPI(poor salesman).
(b) Find the expected value of perfect information.
(c) Suppose that the owner of the dealership can purchase sample information at the rate of $\$ 10$ per day by hiring the salesman on a temporary basis. He must sample in units of four days, however, for a salesman's work week consists of four days. He considers hiring the salesman for one week (four days). Find EVSI and ENGS for this proposed sample.

|  | GREAT | GOOD | POOR |
| :--- | :---: | :---: | :---: |
| Hire | 60,000 | 15,000 | $-30,000$ |
| Do not hire | 0 | 0 | 0 |

(a) Since we are given a payoff table we compute VPI using the formula

$$
\operatorname{VPI}(\theta)=R\left(a_{\theta}, \theta\right)-R\left(a^{\prime}, \theta\right)
$$

where $a_{\theta}$ is the optimal action when $\theta$ is the state of the world and $a^{\prime}$ is the (prior) optimal action with respect to maximised expected payoff.
$\tilde{\theta}$ can here assume the states "GREAT", "GOOD" and "POOR".
The prior probabilities for the three states of the world are $P($ great $)=0.10, P($ good $)=0.50$, and $P($ poor $)=0.40$. The process of selling cars is assumed to behave according to a Poisson process

Prior expected payoffs and prior optimal action:

$$
\begin{aligned}
E(R(a=\text { "Hire" }))= & 60000 \cdot P(\tilde{\theta}=\text { GREAT })+15000 \cdot P(\tilde{\theta}=\text { GOOD }) \\
& -30000 \cdot P(\tilde{\theta}=\text { POOR })= \\
= & 60000 \cdot 0.10+15000 \cdot 0.50-30000 \cdot 0.40=1500
\end{aligned}
$$

$E(R(a=$ "Do not hire" $))=0 \cdot 0.10+0 \cdot 0.50+0 \cdot 0.40=0$
$\Rightarrow a^{\prime}$ is "Hire".

|  | GREAT | GOOD | POOR |
| :--- | :---: | :---: | :---: |
| Hire | 60,000 | 15,000 | $-30,000$ |
| Do not hire | 0 | 0 | 0 |

If $\tilde{\theta}=$ GREAT or $\tilde{\theta}=$ GOOD action "Hire" is optimal,
if $\tilde{\theta}=$ POOR the action "Do not hire" is optimal.

$$
\begin{aligned}
& \operatorname{VPI}(\text { GREAT })=60000-60000=0 \\
& \operatorname{VPI}(\text { GREAT })=15000-15000=0 \\
& \operatorname{VPI}(P O O R)=0-(-30000)=30000
\end{aligned}
$$

(b) The expected value of perfect information is

$$
\begin{aligned}
& \mathrm{EVPI}=\mathrm{VPI}(\mathrm{GREAT}) \cdot P(\tilde{\theta}=\mathrm{GREAT})+\mathrm{VPI}(\mathrm{GOOD}) \cdot P(\tilde{\theta}=\mathrm{GOOD}) \\
& +\mathrm{VPI}(\mathrm{POOR}) \cdot P(\tilde{\theta}=\mathrm{POOR})=0 \cdot 0.10+0 \cdot 0.50+30000 \cdot 0.40=12000
\end{aligned}
$$

|  | GREAT | GOOD | POOR |
| :--- | :---: | :---: | :---: |
| Hire | 60,000 | 15,000 | $-30,000$ |
| Do not hire | 0 | 0 | 0 |

(c) Let $\tilde{y}=$ Number of automobiles sold during one week.

The process of selling cars is assumed to behave according to a Poisson process with $\bar{\lambda}=1 / 2$ per day for a great salesman, $\tilde{\lambda}=1 / 4$ per day for a good salesman, and $\bar{\lambda}=1 / 8$ per day for a poor salesman.

Then...

$$
\begin{aligned}
& P(\tilde{y}=y \mid \tilde{\theta}=\operatorname{GREAT})=\frac{(4 \cdot(1 / 2))^{y}}{y!} \cdot e^{-4 \cdot(1 / 2)}=\frac{2^{y}}{y!} \cdot e^{-2} \\
& P(\tilde{y}=y \mid \tilde{\theta}=\mathrm{GOOD})=\frac{(4 \cdot(1 / 4))^{y}}{y!} \cdot e^{-4 \cdot(1 / 4)}=\frac{1^{y}}{y!} \cdot e^{-1} \\
& P(\tilde{y}=y \mid \tilde{\theta}=\mathrm{POOR})=\frac{(4 \cdot(1 / 8))^{y}}{y!} \cdot e^{-4 \cdot(1 / 8)}=\frac{0.5^{y}}{y!} \cdot e^{-0.5}
\end{aligned}
$$

Now,

$$
\begin{aligned}
& \mathrm{EVSI}=\sum_{y} \operatorname{VSI}(y) \cdot P(y) \\
& \mathrm{ENGS}=\mathrm{EVSI}-\mathrm{CS}
\end{aligned}
$$

where $\quad \operatorname{VSI}(y)=E\left(R\left(a^{\prime \prime} \mid y\right) \mid y\right)-E\left(R\left(a^{\prime} \mid y\right) \mid y\right)$

In subtask (a) we obtained $a^{\prime}=$ "Hire"

The expected posterior payoffs are

$$
\begin{gathered}
E(R(\text { "Hire" } \mid y) \mid y)=R(\text { "Hire", } \tilde{\theta}=\mathrm{GREAT}) \cdot P(\tilde{\theta}=\mathrm{GREAT} \mid \tilde{y}=y) \\
+R(\text { "Hire", } \tilde{\theta}=\mathrm{GOOD}) \cdot P(\tilde{\theta}=\mathrm{GOOD} \mid \tilde{y}=y) \\
+R(\text { "Hire", } \tilde{\theta}=\mathrm{POOR}) \cdot P(\tilde{\theta}=\operatorname{POOR} \mid \tilde{y}=y) \\
=60000 \cdot P(\tilde{\theta}=\mathrm{GREAT} \mid \tilde{y}=y)+15000 \cdot P(\tilde{\theta}=\mathrm{GOOD} \mid \tilde{y}=y) \\
-30000 \cdot P(\tilde{\theta}=\operatorname{POOR} \mid \tilde{y}=y)
\end{gathered}
$$

$$
\begin{aligned}
& E(R(\text { "Do not hire" } \mid y) \mid y)=\cdots=0 \cdot P(\tilde{\theta}=\operatorname{GREAT} \mid \tilde{y}=y) \\
& \quad+0 \cdot P(\tilde{\theta}=\operatorname{GOOD} \mid \tilde{y}=y)-0 \cdot P(\tilde{\theta}=\operatorname{POOR} \mid \tilde{y}=y)=0
\end{aligned}
$$

Now,
$P(\tilde{\theta}=\operatorname{GREAT} \mid \tilde{y}=y)=\frac{P(Y=y \mid \tilde{\theta}=\operatorname{GREAT}) \cdot P(\tilde{\theta}=\operatorname{GREAT})}{P(\tilde{y}=y)}=\frac{\left(2^{y} / y!\right) e^{-2} \cdot 0.10}{P(\tilde{y}=y)}$
$P(\tilde{\theta}=\operatorname{GOOD} \mid \tilde{y}=y)=\frac{P(\tilde{y}=y \mid \tilde{\theta}=\mathrm{GOOD}) \cdot P(\tilde{\theta}=\mathrm{GOOD})}{P(\tilde{y}=y)}=\frac{\left(1^{y} / y!\right) e^{-1} \cdot 0.50}{P(\tilde{y}=y)}$
$P(\tilde{\theta}=\operatorname{POOR} \mid \tilde{y}=y)=\frac{P(\tilde{y}=y \mid \tilde{\theta}=\mathrm{POOR}) \cdot P(\tilde{\theta}=\mathrm{POOR})}{P(\tilde{y}=y)}=\frac{\left(0.5^{y} / y!\right) e^{-0.5} \cdot 0.40}{P(\tilde{y}=y)}$
where $P(\tilde{y}=y)=P(\tilde{y}=y \tilde{\theta}=\operatorname{GREAT}) \cdot P(\tilde{\theta}=\operatorname{GREAT})+P(\tilde{y}=y \tilde{\theta}=\mathrm{GOOD}) \cdot P(\tilde{\theta}=\mathrm{GOOD})$

$$
+P(\tilde{y}=y \tilde{\theta}=\operatorname{POOR}) \cdot P(\tilde{\theta}=\mathrm{POOR})
$$

This gives
$E(R($ "Hire" $\mid y) \mid y)=$
$=60000 \cdot \frac{\left(2^{y} / y!\right) e^{-2} \cdot 0.10}{P(\tilde{y}=y)}+15000 \cdot \frac{\left(1^{y} / y!\right) e^{-1} \cdot 0.50}{P(\tilde{y}=y)}-30000 \cdot \frac{\left(0.5^{y} / y!\right) e^{-0.5} \cdot 0.40}{P(\tilde{y}=y)}$
$=\frac{6000 \cdot\left(2^{y} / y!\right) e^{-2}+7500 \cdot\left(1^{y} / y!\right) e^{-1}-12000 \cdot\left(0.5^{y} / y!\right) e^{-0.5}}{P(\tilde{y}=y)}$

We now must investigate for which values of $y$ the optimal action $a^{\prime \prime} \mid y$ is equal to "Hire" and for which $y$ this action is equal to "Do not hire".

The optimal action is "Hire" when $E(R($ "Hire" $\mid y) \mid y)>E(R($ "Do not hire" $\mid y) \mid y)=0$

$$
\begin{aligned}
& \Leftrightarrow \\
& \frac{6000 \cdot\left(2^{y} / y!\right) e^{-2}+7500 \cdot\left(1^{y} / y!\right) e^{-1}-12000 \cdot\left(0.5^{y} / y!\right) e^{-0.5}}{P(\tilde{y}=y)}>0 \\
& \Leftrightarrow\langle\text { since } P(\tilde{y}=y)>0\rangle \\
& 6000 \cdot\left(2^{y} / y!\right) e^{-2}+7500 \cdot\left(1^{y} / y!\right) e^{-1}-12000 \cdot\left(0.5^{y} / y!\right) e^{-0.5}>0 \\
& \Leftrightarrow\langle\text { since } y!\rangle 0\rangle \\
& 6000 \cdot 2^{y} \cdot e^{-2}+7500 \cdot e^{-1}-12000 \cdot 0.5^{y} \cdot e^{-0.5}>0 \\
& \Leftrightarrow 6000 \cdot 2^{y} \cdot e^{-2}+7500 \cdot e^{-1}-12000 \cdot \frac{1}{2^{y}} \cdot e^{-0.5}>0 \\
& \Leftrightarrow\left\langle\text { since } 2^{y}>0\right\rangle \\
& 6000 \cdot e^{-2} \cdot 2^{2 y}+7500 \cdot e^{-1} \cdot 2^{y}-12000 \cdot e^{-0.5}>0 \\
& \Leftrightarrow 2^{2 y}+\frac{6000}{7500} e^{1} \cdot 2^{y}-\frac{12000}{7500} e^{1.5}>0 \\
& \Rightarrow\left\langle\text { since } 2^{y}>0\right\rangle \\
& 2^{y}>-\frac{6000}{2 \cdot 7500} e^{1}+\sqrt{\left(-\frac{6000}{2 \cdot 7500} e^{1}\right)^{2}+\frac{12000}{7500} e^{1.5}} \\
& \Leftrightarrow 2^{y}>1.802835 \Leftrightarrow y>\frac{\log (1.802835)}{\log (2)} \approx 0.85
\end{aligned}
$$

Hence,

$$
E(R(a " \mid y) \mid y)=\left\{\begin{array}{cc}
E(R(\text { "Hire" } \mid y) \mid y) & y \geq 1 \\
E(R(\text { "Do not hire" } \mid y) \mid y) & y=0
\end{array}\right.
$$

and

$$
\begin{aligned}
& \operatorname{vSI}(y)=E\left(R\left(a^{\prime \prime} \mid y\right) \mid y\right)-E\left(R\left(a^{\prime} \mid y\right) \mid y\right) \\
& =\left\{\begin{array}{cc}
E(R(\text { "Hire" } \mid y) \mid y)-E(R(\text { "Hire" } \mid y) \mid y)=0 & y \geq 1 \\
E(R(\text { "Do not hire" } \mid y=0) \mid y=0)-E(R(\text { "Hire" } \mid y=0) \mid y=0) & y=0
\end{array}\right.
\end{aligned}
$$

$E(R($ "Do not hire" $\mid y=0) \mid y=0)=0$
$E(R($ "Hire" $\mid y=0) \| y=0)$

$$
\begin{gathered}
=\frac{6000 \cdot\left(2^{0} / 0!\right) e^{-2}+7500 \cdot\left(1^{0} / 0!\right) e^{-1}-12000 \cdot\left(0.5^{0} / 0!\right) e^{-0.5}}{P(\tilde{y}=0)} \\
=\frac{6000 e^{-2}+7500 e^{-1}-12000 e^{-0.5}}{P(\tilde{y}=0)}
\end{gathered}
$$

and thus

$$
\operatorname{VSI}(y)=\left\{\begin{array}{cl}
0 & y \geq 1 \\
-\frac{6000 e^{-2}+7500 e^{-1}-12000 e^{-0.5}}{P(Y=0)} & y=0
\end{array}\right.
$$

...and finally,

$$
\begin{aligned}
& E V S I=\sum_{y=0}^{\infty} \operatorname{VSI}(y) \cdot P(\tilde{y}=y)= \\
& =\operatorname{VSI}(0) \cdot P(\tilde{y}=0)+\sum_{\tilde{y}=1}^{\infty} 0 \cdot P(\tilde{y}=y)= \\
& =\operatorname{VSI}(0) \cdot P(\tilde{y}=0)= \\
& =-\frac{6000 e^{-2}+7500 e^{-1}-12000 e^{-0.5}}{P(\tilde{y}=0)} \times P(\tilde{y}=0) \\
& \approx 3707
\end{aligned}
$$

(c) Suppose that the owner of the dealership can purchase sample information at the rate or $\$ 10$ per day by hiring the salesman on a temporary basis. He must sample in units of four days, however, for a salesman's work week consists of four days. He considers hiring the salesman for one week (four days). Find EVSI and ENGS for this proposed sample.
$E N G S=E V S I-C S=3707-4 \cdot 10=3667$

## Exercise 6.17

17. In Exercise 16, suppose that you also want to consider other sample sizes.
(a) Find EVSI for a sample of size 2.
(b) Find EVSI for a sample of size 5.
(c) Find EVSI for a sample of size 10.
(d) If the cost of sampling is $\$ 0.50$ per unit sampled, find the expected net gain of sampling (ENGS) for samples of sizes $1,2,5$, and 10 .

## Exercise 6.16 was demonstrated at Meeting 11

| DECISION | PROPORTION OF CUSTOMERS BUYING, $\theta$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 0.10 | 0.20 | 0.30 | 0.40 | 0.50 |
| Stock 100 | -10 | -2 | 12 | 22 | 40 |
| Stock 50 | -4 | 6 | 12 | 16 | 16 |
| Do not stock | 0 | 0 | 0 | 0 | 0 |

16. In Exercise 15, suppose that sample information is available in the form of a random sample of consumers. For a sample of size one,
(a) find the posterior distribution if the one person sampled will purchase the item, and find the value of this sample information;
(b) find the posterior distribution if the one person sampled will not purchase the item, and find the value of this sample information;
(c) find the expected value of sample information.
c) $\operatorname{EVSI}(1)=3.2 \cdot 0.26+0 \cdot 0.74=0.832$

|  | PROPORTION OF CUSTOMERS BUYING, $\theta$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 0.10 | 0.20 | 0.30 | 0.40 | 0.50 |
| Stock 100 | -10 | -2 | 12 | 22 | 40 |
| Stock 50 | -4 | 6 | 12 | 16 | 16 |
| Do not stock | 0 | 0 | 0 | 0 | 0 |

(a)

We need to consider all possible outcomes in a sample of size 2, i.e. BUY, BUY BUY, NOT BUY NOT BUY, BUY NOT BUY, NOT BUY

However, the second and third outcome are equal by symmetry

| DECISION | PROPORTION OF CUSTOMERS BUYING, $\theta$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 0.10 | 0.20 | 0.30 | 0.40 | 0.50 |
| Stock 100 | -10 | -2 | 12 | 22 | 40 |
| Stock 50 | -4 | 6 | 12 | 16 | 16 |
| Do not stock | 0 | 0 | 0 | 0 | 0 |

## BUY, BUY:

PROPORTION OF CUSTOMERS BUYING, $\theta$

Posterior distribution: $P(\theta \mid \mathrm{BUY}, \mathrm{BUY})=\frac{P(\mathrm{BUY}, \mathrm{BUY} \mid \theta) \cdot P(\theta)}{P(\mathrm{BUY}, \mathrm{BUY})}=$

$$
\frac{P(\mathrm{BUY}, \mathrm{BUY} \mid \theta) \cdot P(\theta)}{\sum_{\lambda} P(\mathrm{BUY}, \mathrm{BUY} \mid \lambda) \cdot P(\lambda)}
$$

$P(\mathrm{BUY}, \mathrm{BUY} \mid \theta)=\theta^{2}$
$\Rightarrow$
$P(B U Y, B U Y)$
$=0.10^{2} \cdot 0.2+0.20^{2} \cdot 0.3+0.30^{2} \cdot 0.3+0.40^{2} \cdot 0.1+0.50^{2} \cdot 0.1=0.082$
$P(0.10 \mid \mathrm{BUY}, \mathrm{BUY})=0.10^{2} \cdot 0.2 / 0.082 \approx 0.0244$
$P(0.20 \mid$ BUY,BUY $)=0.20^{2} \cdot 0.3 / 0.082 \approx 0.1463$
$P(0.30 \mid$ BUY,BUY $)=0.30^{2} \cdot 0.3 / 0.082 \approx 0.3293$
$P(0.40 \mid$ BUY,BUY $)=0.40^{2} \cdot 0.1 / 0.082 \approx 0.1951$
$P(0.50 \mid B U Y, B U Y)=0.50^{2} \cdot 0.1 / 0.082 \approx 0.3049$
$\operatorname{VSI}(\mathrm{BUY}, \mathrm{BUY})=E\left(R\left(a^{\prime \prime} \mid \mathrm{BUY}, \mathrm{BUY}\right) \mid \mathrm{BUY}, \mathrm{BUY}\right)-E\left(R\left(a^{\prime}\right) \mid \mathrm{BUY}, \mathrm{BUY}\right)$
$a^{\prime}=\langle$ from exercise 6.15$\rangle=$ Stock 50
$a^{\prime \prime} \mid \mathrm{BUY}, \mathrm{BUY}=\operatorname{argmax}\{E(R(a) \mid \mathrm{BUY}, \mathrm{BUY})\}$
$E(R(a) \mid \mathrm{BUY}, \mathrm{BUY})=\sum_{\theta} R(a, \theta) \cdot P(\theta \mid \mathrm{BUY}, \mathrm{BUY})$
$\Rightarrow$
$E(R$ (Stock 100)|BUY,BUY)
$=(-10) \cdot 0.0244 \ldots+(-2) \cdot 0.1463 \ldots+12 \cdot 0.3293 \ldots \pm_{\text {, }}$, $22 \cdot 0.1951 \ldots+40 \cdot 0.3049 \ldots \approx 1$
$E(R($ Stock 50) $\mid$ BUY,BUY $)=(-4) \cdot 0.0244 \ldots+6 \cdot 0 . \overline{1} \overline{4} \overline{63} \ldots+12 \cdot 0.3293 \ldots+$

$$
26 \cdot 0.1951 \ldots+16 \cdot 0.3049 \ldots \approx 12.73
$$

$E(R($ Do not stock $) \mid$ BUY,BUY $)=0 \cdot 0.0244 \ldots+0 \cdot 0.1463 \ldots+0 \cdot 0.3293 \ldots+$ $0 \cdot 0.1951 \ldots+0 \cdot 0.3049 \ldots=0$
$\Rightarrow a^{\prime \prime} \mid \mathrm{BUY}, \mathrm{BUY}=$ Stock 100
$\Rightarrow \operatorname{VSI}(B U Y, B U Y)=$
$=E(R($ Stock $100 \mid$ BUY,BUY $) \mid \mathrm{BUY}, \mathrm{BUY})-E(R($ Stock 50$) \mid \mathrm{BUY}, \mathrm{BUY}) \approx$ $19.90-12.73=7.17$

## BUY, NOT BUY or NOT BUY, BUY:

| DECISION | PROPORTION OF CUSTOMERS BUYING, $\theta$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 0.10 | 0.20 | 0.30 | 0.40 | 0.50 |
| Stock 100 | -10 | -2 | 12 | 22 | 40 |
| Stock 50 | -4 | 6 | 12 | 16 | 16 |
| Do not stock | 0 | 0 | 0 | 0 | 0 |

Posterior distribution:
$P(\theta \mid \mathrm{BUY}, \mathrm{NOT}$ BUY $)=\frac{P(\mathrm{BUY}, \mathrm{NOT} \mathrm{BUY} \mid \theta) \cdot P(\theta)}{P(\mathrm{BUY}, \mathrm{NOT} \mathrm{BUY})}=$
$P($ BUY,NOT BUY $\mid \theta) \cdot P(\theta)$
$\overline{\sum_{\lambda} P(\mathrm{BUY}, \mathrm{NOT} \mathrm{BUY} \mid \lambda) \cdot P(\lambda)}$

$$
\begin{aligned}
& P(\text { BUY,NOT BUY } \theta)=\theta \cdot(1-\theta) \\
& \Rightarrow \\
& P(\text { BUY,NOT BUY })=0.10 \cdot 0.90 \cdot 0.2+0.20 \cdot 0.80 \cdot 0.3+0.30 \cdot 0.70 \cdot 0.3+ \\
& 0.40 \cdot 0.50 \cdot 0.1+0.50^{2} \cdot 0.1=0.178 \\
& P(0.10 \mid \text { BUY,NOT BUY })=0.10 \cdot 0.90 \cdot 0.2 / 0.178 \approx 0.1011 \\
& P(0.20 \mid \text { BUY,NOT BUY })=0.20 \cdot 0.80 \cdot 0.3 / 0.178 \approx 0.2697 \\
& P(0.30 \mid \text { BUY,NOT BUY })=0.30 \cdot 0.70 \cdot 0.3 / 0.178 \approx 0.3539 \\
& P(0.40 \mid \text { BUY,NOT BUY })=0.40 \cdot 0.50 \cdot 0.1 / 0.178 \approx 0.1348 \\
& P(0.50 \mid \text { BUY,NOT BUY })=0.50^{2} \cdot 0.1 / 0.178 \approx 0.1404
\end{aligned}
$$

$a^{\prime}=$ Stock 50 (as before)
$a^{\prime \prime} \mid$ BUY,NOT BUY $\left.=\underset{a}{\operatorname{argmax}\{E(R(a) \mid B U Y, N O T ~ B U Y)}\right\}$
$E(R(a) \mid \mathrm{BUY}, \mathrm{NOT}$ BUY $)=\sum_{\theta} R(a, \theta) \cdot P(\theta \mid \mathrm{BUY}, \mathrm{NOT}$ BUY $)$

$$
\Rightarrow
$$

$$
E(R \text { (Stock 100)|BUY,NOT BUY) }
$$

$$
=(-10) \cdot 0.1011 \ldots+(-2) \cdot 0.2697 \ldots+12 \cdot 0.3539 \ldots \pm_{-} \text {, }
$$

$$
22 \cdot 0.1348 \ldots+40 \cdot 0.1404 \ldots \approx 11.28
$$

$$
E(R(\text { Stock } 50) \mid \text { BUY,NOT BUY })=(-4) \cdot 0.1011 \ldots+6 \cdot 0.2697 \ldots+12 \cdot 0.3539 \ldots+
$$

$$
26 \cdot 0.1348 \ldots+16 \cdot 0.1404 \ldots \approx 9.87
$$

$$
E(R(\text { Do not stock }) \mid \text { BUY,NOT BUY })=0 \cdot 0.1011 \ldots+0 \cdot 0.2697 \ldots+0 \cdot 0.3539 \ldots+
$$

$$
0 \cdot 0.1348 \ldots+0 \cdot 0.1404 \ldots=0
$$

$\Rightarrow a^{\prime \prime} \mid$ BUY,NOT BUY $=$ Stock 100
$\Rightarrow$
$\operatorname{VSI}($ BUY,NOT BUY $)=E(R($ Stock 100 $) \mid B U Y, N O T$ BUY $)-$ $E(R$ (Stock 50)|BUY,NOT BUY) $\approx 11.28-9.87=1.41$

## NOT BUY, NOT BUY:

| DECISION | PROPORTION OF CUSTOMERS BUYING, $\theta$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 0.10 | 0.20 | 0.30 | 0.40 | 0.50 |
| Stock 100 | -10 | -2 | 12 | 22 | 40 |
| Stock 50 | -4 | 6 | 12 | 16 | 16 |
| Do not stock | 0 | 0 | 0 | 0 | 0 |

Posterior distribution:
$P(\theta \mid$ NOT BUY,NOT BUY $)=\frac{P(\text { NOT BUY,NOT BUY } \mid \theta) \cdot P(\theta)}{P(\text { NOT BUY,NOT BUY })}=$
$\overline{\sum_{\lambda} P(\text { NOT BUY,NOT BUY } \mid \lambda) \cdot P(\lambda)}$
$P($ NOT BUY,NOT BUY $\mid \theta)=(1-\theta)^{2}$
$\Rightarrow$
$P($ NOT BUY,NOT BUY $)=0.90^{2} \cdot 0.2+0.80^{2} \cdot 0.3+0.70^{2} \cdot 0.3+$ $0.60^{2} \cdot 0.1+0.50^{2} \cdot 0.1=0.562$
$P(0.10 \mid$ NOT BUY,NOT BUY $)=0.90^{2} \cdot 0.2 / 0.562 \approx 0.2883$
$P(0.20 \mid$ NOT BUY,NOT BUY $)=0.80^{2} \cdot 0.3 / 0.562 \approx 0.3416$
$P(0.30 \mid$ NOT BUY,NOT BUY $)=0.70^{2} \cdot 0.3 / 0.562 \approx 0.2616$
$P(0.40 \mid$ NOT BUY,NOT BUY $)=0.60^{2} \cdot 0.1 / 0.562 \approx 0.0641$
$P(0.50 \mid$ NOT BUY,NOT BUY $)=0.50^{2} \cdot 0.1 / 0.562 \approx 0.0445$

VSI(NOT BUY,NOT BUY) =
$=E\left(R\left(a^{\prime \prime} \mid\right.\right.$ NOT BUY,NOT BUY $) \mid$ NOT BUY,NOT BUY $)-E\left(R\left(a^{\prime}\right) \mid\right.$ NOT BUY,NOT BUY $)$
$a^{\prime}=$ Stock 50 (as before)
$a^{\prime \prime} \mid$ NOT BUY,NOT BUY $=\operatorname{argmax}\{E(a \mid$ NOT BUY,NOT BUY $)\}$
$E(a \mid$ NOT BUY,NOT BUY $)=\sum_{\theta}^{a} R(a, \theta) \cdot P(\theta \mid$ NOT BUY,NOT BUY $)$
$\Rightarrow$
E(Stock 100|NOT BUY,NOT BUY)
$(-10) \cdot 0.2883 \ldots+(-2) \cdot 0.3416 \ldots+12 \cdot 0.2616 \ldots+$
$22 \cdot 0.0641 \ldots+40 \cdot 0.0445 \ldots \approx 2.76$
$E$ (Stock 50|NOT BUY,NOT BUY)

$E($ Do not stoc|NOT BUY,NOT BUY) $=0 \cdot 0.2883 \ldots+0 \cdot 0.3416 \ldots+0 \cdot 0.2616 \ldots+$ $0 \cdot 0.0641 \ldots+0 \cdot 0.0445 \ldots=0$
$\Rightarrow a^{\prime \prime} \mid$ NOT BUY,NOT BUY $=$ Stock 50
$\Rightarrow$
VSI(NOT BUY,NOT BUY) $=E($ Stock 50|NOT BUY,NOT BUY) -
$E($ Stock 50|NOT BUY,NOT BUY $)=(5.77-5.77)=0$

$$
\begin{aligned}
& \text { EVSI }=\sum_{y} \operatorname{VSI}(y) P(y)= \\
& =\operatorname{VSI}(\text { BUY,BUY }) \cdot P(\text { BUY,BUY })+2 \cdot \operatorname{VSI}(\mathrm{BUY}, \mathrm{NOT} \mathrm{BUY}) \cdot P(\mathrm{BUY}, \mathrm{NOT} \mathrm{BUY}) \\
& + \\
& \operatorname{VSI}(\text { NOT BUY,NOT BUY }) \cdot P(\text { NOT BUY,NOT BUY })= \\
& =7.17 \cdot 0.082+2 \cdot 1.41 \cdot 0.178+0 \cdot 0.652 \approx 1.09
\end{aligned}
$$

(b,c) Tedious to sort out the calculations for sample sizes greater than 2.
Use the fact that the sample outcome is that of binomial sampling:

$$
\begin{aligned}
& P(\theta \mid \text { Sample outcome }) \propto P(\text { Sample outcome } \mid \theta) \times P(\theta)= \\
& =P(y \mid \theta) \times P(\theta)=\binom{n}{y} \theta^{y} \cdot(1-\theta)^{n-y} \times P(\theta)
\end{aligned}
$$

Let

$$
\boldsymbol{\theta}=\left(\theta_{1}, \theta_{2}, \theta_{3}, \theta_{4}, \theta_{5}\right)^{\mathbf{T}}
$$

column matrix $P(\boldsymbol{\theta})=\left(P\left(\theta_{1}\right), P\left(\theta_{2}\right), P\left(\theta_{3}\right), P\left(\theta_{4}\right), P\left(\theta_{5}\right)\right)^{\mathrm{T}}$
$P(y \mid \boldsymbol{\theta})=\left(P\left(y \mid \theta_{1}\right), P\left(y \mid \theta_{2}\right), P\left(y \mid \theta_{3}\right), P\left(y \mid \theta_{4}\right), P\left(y \mid \theta_{5}\right)\right)^{\mathrm{T}}$
$\Rightarrow P(\boldsymbol{\theta} \mid y)=\frac{P(y \mid \boldsymbol{\theta}) \odot P(\boldsymbol{\theta})}{P(y \mid \boldsymbol{\theta})^{\mathrm{T}} \cdot P(\boldsymbol{\theta})}=\frac{\boldsymbol{\theta}^{\circ y} \odot(1-\boldsymbol{\theta})^{\circ}(n-y) \odot P(\boldsymbol{\theta})}{\left[\boldsymbol{\theta}^{\circ y} \odot(1-\boldsymbol{\theta})^{\circ}(n-y)\right]^{\mathrm{T}} \cdot P(\boldsymbol{\theta})}$
column matrix
column matrix
column matrix
$\odot$ elementwise multiplication ; ... ${ }^{\circ \cdots}$ elementwise exponentiation
$\boldsymbol{E R}(y)=(E(R(\text { Stock } 100) \mid y), E(R(\text { Stock } 50) \mid y), E(R(\text { Do not stock }) \mid y))^{\mathrm{T}}$ column matrix
$\boldsymbol{R m a t}=\left(\begin{array}{ccccc}-10 & -2 & 12 & 22 & 40 \\ -4 & 6 & 12 & 16 & 16 \\ 0 & 0 & 0 & 0 & 0\end{array}\right)$
payoff table as a $3 \times 5$ matrix
$\Rightarrow \boldsymbol{E R}(y)=\boldsymbol{R m a t} \cdot P(\boldsymbol{\theta} \mid y)$
(b)

| 2 | 0 | $\underset{a}{E}$ | $\frac{6}{3}$ | $\frac{A}{Q}$ |  |  |  | $\stackrel{i}{0}$ | - | $\frac{\overparen{\partial}}{\underset{y}{\hat{E}}}$ | $\sqrt[0]{2}$ | $3$ | $\stackrel{\rightharpoonup}{n}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0.1 | 0.2 | 0.591 | 0.425 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.328 | 0.354 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.168 | 0.182 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.078 | 0.028 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.031 | 0.011 | -1.716 | 3.230 | 0 | Stock 50 | Stock 50 | 3.230 | 0 | 0.2777 | 0 |
| 1 | 0.1 | 0.2 | 0.328 | 0.194 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.410 | 0.364 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.360 | 0.320 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.259 | 0.077 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.156 | 0.046 | 4.703 | 7.206 | 0 | Stock 50 | Stock 50 | 7.206 | 0 | 0.3381 | +0 |


| 2 | 0.1 | 0.2 | 0.073 | 0.062 |  |  |  |  |  |  |  |  | +0.38 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.2 | 0.3 | 0.205 | 0.262 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.309 | 0.395 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.346 | 0.147 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.313 | 0.133 | 12.169 | 10.555 | 0 | Stock 100 | Stock 50 | 10.555 | 1.6139 | 0.2344 |  |
| 3 | 0.1 | 0.2 | 0.008 | 0.015 |  |  |  |  |  |  |  |  | +0.76 |
|  | 0.2 | 0.3 | 0.051 | 0.138 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.132 | 0.358 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.230 | 0.208 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.313 | 0.282 | 19.703 | 12.893 | 0 | Stock 100 | Stock 50 | 12.893 | 6.8101 | 0.1110 |  |
| 4 | 0.1 | 0.2 | 5e-04 | 0.003 |  |  |  |  |  |  |  |  | +0.40 |
|  | 0.2 | 0.3 | 0.006 | 0.057 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.028 | 0.252 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.077 | 0.227 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.156 | 0.462 | 26.354 | 14.373 | 0 | Stock 100 | Stock 50 | 14.373 | 11.9804 | 0.0338 |  |
| 5 | 0.1 | 0.2 | 0 | $4 \mathrm{e}-04$ |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 3e-04 | 0.019 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.002 | 0.147 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.010 | 0.206 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.031 | 0.628 | 31.363 | 15.213 | 0 | Stock 100 | Stock 50 | 15.213 | 16.1503 | 0.0050 | +0.08 |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $=1.62$ |

(c)

| 二 | 0 | $\underset{Q}{E}$ | $\frac{6}{3}$ | $\frac{\overparen{A}}{\hat{D}}$ |  |  |  | $\stackrel{ }{6}$ | - | $\frac{\overparen{\partial}}{\underset{y}{E}}$ | $\bar{n}$ | $\widehat{3}$ | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0.1 | 0.2 | 0.349 | 0.628 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.107 | 0.290 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.028 | 0.076 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.006 | 0.005 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.001 | $9 \mathrm{e}-04$ | -5.785 | 0.245 | 0 | Stock 50 | Stock 50 | 0.245 | 0 | 0.1111 | 0 |
| 1 | 0.1 | 0.2 | 0.387 | 0.389 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.268 | 0.404 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.121 | 0.182 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.040 | 0.020 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.010 | 0.005 | -1.868 | 3.457 | 0 | Stock 50 | Stock 50 | 3.457 | 0 | 0.1993 | +0 |


| 2 | 0.1 | 0.2 | 0.194 | 0.180 |  |  |  |  |  |  |  |  | +0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.2 | 0.3 | 0.302 | 0.420 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.234 | 0.325 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.121 | 0.056 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.044 | 0.020 | 3.306 | 6.916 | 0 | Stock 50 | Stock 50 | 6.916 | 0 | 0.2159 |  |
| 3 | 0.1 | 0.2 | 0.057 | 0.062 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.201 | 0.326 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.267 | 0.432 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.215 | 0.116 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.117 | 0.063 | 9.002 | 9.768 | 0 | $\begin{array}{\|c\|} \hline \text { Stock } \\ 50 \end{array}$ | Stock 50 | 9.768 | 0 | 0.1851 | +0 |
| 4 | 0.1 | 0.2 | 0.011 | 0.017 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.088 | 0.197 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.200 | 0.447 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.251 | 0.187 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.205 | 0.153 | 15.024 | 11.911 | 0 | $\begin{gathered} \hline \text { Stock } \\ 100 \end{gathered}$ | Stock 50 | 11.911 | 3.1121 | 0.1343 | +0.42 |
| 5 | 0.1 | 0.2 | 0.002 | 0.004 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.026 | 0.095 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.103 | 0.369 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.201 | 0.240 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.246 | 0.294 | 21.217 | 13.509 | 0 | Stock 100 | Stock 50 | 13.509 | 7.7089 | 0.0838 | +0.65 |


| 6 | 0.1 | 0.2 | $1 \mathrm{e}-04$ | $6 \mathrm{e}-04$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.2 | 0.3 | 0.006 | 0.037 |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.037 | 0.249 |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.112 | 0.251 |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.205 | 0.462 | 26.922 | 14.621 | 0 | Stock <br> 100 | Stock <br> 50 | 14.621 | 12.3011 | 0.0444 |
| 7 | 0.1 | 0.2 | 0.0000 | $1 \mathrm{e}-04$ |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | $8 \mathrm{e}-04$ | 0.013 |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.009 | 0.143 |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.043 | 0.225 |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.117 | 0.620 | 31.428 | 15.302 | 0 | Stock <br> 100 | Stock <br> 50 | 15.302 | 16.1256 | 0.0189 |
| 8 | 0.1 | 0.2 | 0.0000 | 0.000 |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | $1 \mathrm{e}-04$ | 0.004 |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.001 | 0.073 |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.011 | 0.180 |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.044 | 0.743 | 34.555 | 15.669 | 0 | Stock <br> 100 | Stock <br> 50 | 15.669 | 18.8859 | 0.0059 |


| 9 | 0.1 | 0.2 | 0.0000 | 0.000 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.2 | 0.3 | 0.0000 | 0.001 |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | $1 \mathrm{e}-04$ | 0.035 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | 0.002 | 0.134 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.010 | 0.830 | 36.566 | 15.849 | 0 | Stock <br> 100 | Stock <br> 50 | 15.849 | 20.7167 | 0.0012 |  |
| +0.02 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 | 0.1 | 0.2 | 0.0000 | 0.0000 |  |  |  |  |  |  |  |  |  |
|  | 0.2 | 0.3 | 0.0000 | $3 \mathrm{e}-04$ |  |  |  |  |  |  |  |  |  |
|  | 0.3 | 0.3 | 0.0000 | 0.016 |  |  |  |  |  |  |  |  |  |
|  | 0.4 | 0.1 | $1 \mathrm{e}-04$ | 0.095 |  |  |  |  |  |  |  |  |  |
|  | 0.5 | 0.1 | 0.001 | 0.888 | 37.820 | 15.933 | 0 | Stock <br> 100 | Stock | 50 | 15.933 | 21.8876 | 0.0001 |

(d) $n=1: \operatorname{ENGS}(1)=\operatorname{EVSI}(1)-\operatorname{CS}(1) \approx 0.832-0.50 \cdot 1=0.332$
$n=2: \operatorname{ENGS}(2)=\operatorname{EVSI}(2)-\operatorname{CS}(2) \approx 1.09-0.50 \cdot 2=0.09$
$n=5: \operatorname{ENGS}(5)=\operatorname{EVSI}(5)-\operatorname{CS}(5) \approx 1.62-0.50 \cdot 5=-0.88$
$n=10: \operatorname{ENGS}(10)=\operatorname{EVSI}(10)-\operatorname{CS}(10) \approx 2.05-0.50 \cdot 10=-2.95$

